

AEROPORTI DI ROMA



TOGETHER, BEYOND FLYING



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1. Aeroporti di Roma: about us



Boarding Area E

Aeroporti di Roma, a Mundys Group company, develops and manages an efficient, internationally leading airport system, ensuring excellence in the quality and safety of the services provided in order to respond effectively to growing volumes of traffic.

CONCESSION CONTRACT END DATE
30/6/2046

FIUMICINO LEONARDO DA VINCI
The most important airport in Italy with approximately over 50 million passengers in 2025.

CIAMPINO GIOVAN BATTISTA PASTINE
3.9 million passengers in 2025.

2025 (source: 2025 Financial Statements)

FIUMICINO

2
Terminal

4,107
employees

51,306,744
passengers

ROMA (FCO+CIA)

4
Terminals of which **1**
dedicated to General
Aviation

4,445
employees

55,294,261
passengers

Aeroporti di Roma in Numbers

The Rome Airport System comprises two airports:
'Fiumicino Leonardo da Vinci' (FCO)
and **'Ciampino Giovan Battista Pastine' (CIA)**.

Over **90%** of traffic passes through **Fiumicino**,
the main international and intercontinental hub.

Traffic **ROMA (FCO+CIA)**

2025 (source: 2025 Financial Statements)

~100
carriers

10,607,670
domestic flight passengers

240
destinations

25,842,780
passengers on EU flights

18,843,811
passengers on non-EU flights
(from January 2021, it also includes
traffic to/from the UK)



The Rome Airport System: a driving force for the country's development

EUR **31.3** billion

Total added value generated (direct, indirect and induced effects)

> 590,000

direct, indirect and induced jobs created

93.6%

expenditure towards Italian suppliers



Terminal 3



Security checks



Cargo City



Innovation Hub - Terminal 1



2. Sustainability

Our Vision

ADR contributes significantly and consistently over time to the economic and social development of the country and the area in which it operates.

It is firmly committed to reducing its environmental footprint and offering its customers the best travel experience.

Sustainability Plan

ADR has defined a **Sustainability Plan** for 2030, organised around three priority areas of action: **People** (employees, passengers, business partners, etc.), **Environment** and **Development**, which summarises objectives and programmes for each business function and ensures the coordination of projects and energies to make the airport an inclusive, sustainable place, oriented towards the economic and social development of the local areas.

The objectives have been defined according to materiality principles, cross-referencing the global SDGs of the 2030 Agenda with the most relevant issues, and are consistent with all the Group's strategic, operational and financial planning tools.

Key ESG Highlights for 2025

Emissions (Scope 1 + Scope 2)

-23.3% vs 2024

Energy consumption intensity FCO

5.1 kWh / (million passengers * m²)
5.2 kWh / (million passengers * m²) in 2024

Water treated for operational and civil non-potable uses FCO

73%
74% in 2024

Women in managerial positions

34.1%

Ratio of 'sustainable' debt to total debt

75%
66% in 2024

2. Sustainability

The Plan includes over 100 specific initiatives, each rigorously defined in terms of expected results, implementation timescales and resources employed.

The programmes mainly concern the following areas of commitment:

Combating Climate Change

In order to promote a rapid reduction in GHG emissions and achieve the important goal of 'Net Zero Carbon' for Scope 1 emissions by 2030, ADR is pursuing numerous mitigation initiatives and investments, with a view to gradually making its airports independent of fossil fuels, thus developing the concept of the Smart Energy Airport of the future, which maximises energy production from renewable sources, reducing both direct and indirect carbon emissions.

These include:

- building large photovoltaic plants within the airport grounds;
- supporting the spread of sustainable aviation fuels (SAFs) for aviation and the airport sector;
- developing a widespread network of charging stations for electric vehicles;
- decarbonising the company's vehicle fleet through electrification and the use of biofuels.



Pioneer storage system

Circular Economy

ADR is committed to reducing its environmental footprint and, in this context, is developing circular economy programmes, as opposed to the traditional linear model based on the consumerist pattern of: 'take, make, and dispose'. In 2025, this commitment was further strengthened through the signing of a Memorandum of Understanding with the Ministry of the Environment and of Energy Security (MASE), which recognizes ADR as an enabling platform for the adoption of advanced circularity models at the national level. MASE supports ADR in the development of guidelines, best practices, and innovative solutions for the sustainable management of resources and waste in the airport sector.

Water

The Company has implemented a system for monitoring the drinking water network and created a dual network that supplies the airport's non-potable water needs, supplemented by a reverse osmosis plant devoted to treating water for reuse, such as water from the airport's purification plant. Thanks to continuous improvement measures, in 2025 the use of potable water at Fiumicino Airport also stood at 27%, with a 52% reduction in withdrawal intensity compared to 2019.

The Solar Farm at Fiumicino Airport and the PIONEER project

In 2025, the Solar Farm on Runway 3 was inaugurated, marking a milestone in the airport's energy transition.

The Fiumicino Solar Farm, completed in 2024, became fully operational in 2025, establishing itself as one of the largest self-consumption photovoltaic plants at an airport. With an installed capacity of 22 MWp and more than 30 GWh generated during the year, the facility enabled a reduction of approximately 14,000 tonnes of CO₂.

This energy transition is also supported by the PIONEER project, which foresees the creation of an electrochemical storage system based on second-life batteries from the automotive sector.

This system stores excess energy generated by the Solar Farm and releases it as needed, optimising the airport's self-consumption and energy efficiency.

People

Aeroporti di Roma is the main gateway to Italy and Europe, a leader in building the airport of the future, focused on innovation, sustainable development and quality. Customer experience plays a fundamental role in the management of the business, and both airports have received prestigious awards in their respective categories. Our commitment to quality is based on a solid process of monitoring service levels and striving for continuous improvement, listening to passengers through dedicated surveys, social media channels and observations in the field.

Recognising the importance of ensuring an experience free of barriers, we work to provide an accessible and inclusive environment for all passengers, regardless of their abilities. In this context, after obtaining the first level of Accessibility Enhancement Accreditation (AEA), an ACI World programme, in August 2024, and the second level in April 2025, on 18 December 2025 Fiumicino and Ciampino airports achieved the third and highest level of accreditation.

The Roman airports thus became the first in Italy and in the European Union to attain this recognition, confirming ADR's ongoing commitment to promoting increasingly accessible and inclusive airport environments. Our results are achieved through the contribution of each and every employee and the work of a team strongly anchored to a sense of belonging and a desire to strive for excellence.

ADR's People Strategy focuses on Inclusion, Innovation and Sustainability, actively involving management in organising and taking care of people: welfare, smart working, training, engagement and employer branding are the main guidelines on which initiatives for ADR people are developed. In addition, ADR has launched various awareness initiatives to create a culture of knowledge and awareness on the subject of Diversity, Equity & Inclusion, with a roadmap that led to the award of Gender Equality Certification (Uni PdR 125:2022) by the end of 2023, also renewed in 2025.

In terms of Health and Safety, there has been a significant reduction in the number of accidents over the years, thanks to various actions pursued by ADR, reflecting a collective commitment on all fronts: reviewing procedures, updating PPE, training and information to influence behaviour, analysis of near misses and accidents, and investment in technology.



ADR people

Local Area

ADR aims to protect and support the local area and communities, helping to safeguard environmental integrity and foster the social and economic development of the areas where its airports are located. ADR Group's commitment to the local communities of Rome, Fiumicino and Ciampino — the cities where its airports are located and with which ADR maintains an active and constant dialogue — is demonstrated by significant initiatives carried out in various areas, such as in schools and the local communities.

Green Infrastructure

To limit its environmental footprint, the Company designs, builds, manages and maintains its infrastructure with a view to minimising its environmental impact, using stringent and internationally recognised environmental certification protocols, such as LEED (Leadership in Energy and Environmental Design) and BREEAM (Building Research Establishment Environmental Assessment Method) to improve the performance of its real estate and infrastructure.

In 2025, construction works continued on the Open office tower, designed to achieve LEED Gold certification, with opening scheduled for the first half of 2026. During the year, the former Pier B obtained LEED Platinum certification, while Terminal 3 achieved the Platinum level under the GBC Historic Building – Historic Buildings protocol, marking the first application of this system to an airport terminal and recognizing ADR's excellence in the enhancement and sustainable management of existing architectural heritage.

Sustainable Finance

Starting in November 2020, ADR has progressively strengthened its commitment to sustainable finance by structuring an increasing share of its debt in Green or Sustainability-Linked formats. This approach reflects the Group's intention to systematically integrate sustainability among its strategic priorities, alongside innovation, service quality and safety, with the aim of positioning itself as a leader in low environmental impact airport development and management.

As at 31 December 2025, approximately 75% of the Group's bond issues and bank loans—also taking into account the €350 million Revolving Credit Facility, fully undrawn as at the same date—were structured in Green or Sustainability-Linked formats (66% as at 31 December 2024). All financing transactions completed from November 2020 onwards have been executed in accordance with sustainable finance frameworks.

Sustainable Procurement

The central importance of ESG issues and quality of service leads ADR to involve suppliers in proactive and profitable management, with the aim of supporting and guiding them along the path to improve ESG performance.

ADR's procurement process integrates ESG criteria across all stages, from supplier scouting to contract award, through ethical clauses, safety requirements and dedicated evaluation criteria. Tenders awarded on the basis of the most economically advantageous offer make use of environmental, social and governance indicators to promote transparent selection processes and the continuous improvement of suppliers. Supply chain oversight is further strengthened through second-level ESG audits conducted by independent third parties, with more than 20 assessments carried out in 2025. Spending on Italian suppliers accounted for 93.6% of the total, with a strong presence of SMEs. In 2025, procurement expenditure amounted to €381 million, generating significant socio-economic benefits for local communities, particularly in the Lazio region.

In 2024, ADR launched the ELEVATE programme, designed to engage and support its suppliers in a process of growth and continuous improvement of their sustainability performance. The programme, structured into two distinct paths based on participants' maturity in ESG, includes a Development Path, focused on improving suppliers' knowledge and skills, and an Innovation Path, which engages the most virtuous suppliers in the creation of innovative projects in collaboration with ADR.



Pact for the Decarbonisation of Air Transport

The PACTA Foundation (Pact for the Decarbonisation of Air Transport), established in 2022 and formally recognised as a legal foundation in 2023, brings together 19 participants, with ADR as a Founding Member, alongside industrial players, institutional stakeholders, associations and representatives from academia. Its objective is to define a roadmap capable of aligning the development of air transport connectivity with environmental protection, thereby supporting the transition and decarbonisation of the sector by 2050.

PACTA collects and disseminates scientific knowledge, integrating resources and expertise from different sectors and academic institutions across Italy that seek to play an active role in the decarbonisation process. It promotes a rigorous debate that brings together the various dimensions of sustainability and the contributions of the different stakeholders involved.

The Foundation fosters studies, analyses and policy proposals jointly developed by its members, encouraging dialogue with national and European institutions. Over the years, it has also developed a comprehensive programme of technical and institutional initiatives, including Annual Congresses, thematic working groups and participation in COP28 (Dubai) and COP29 (Baku), thereby strengthening its presence at both European and international levels.



First meeting of 2025 of the Steering Committee at the Center for American Studies, Rome

3. Art and Culture



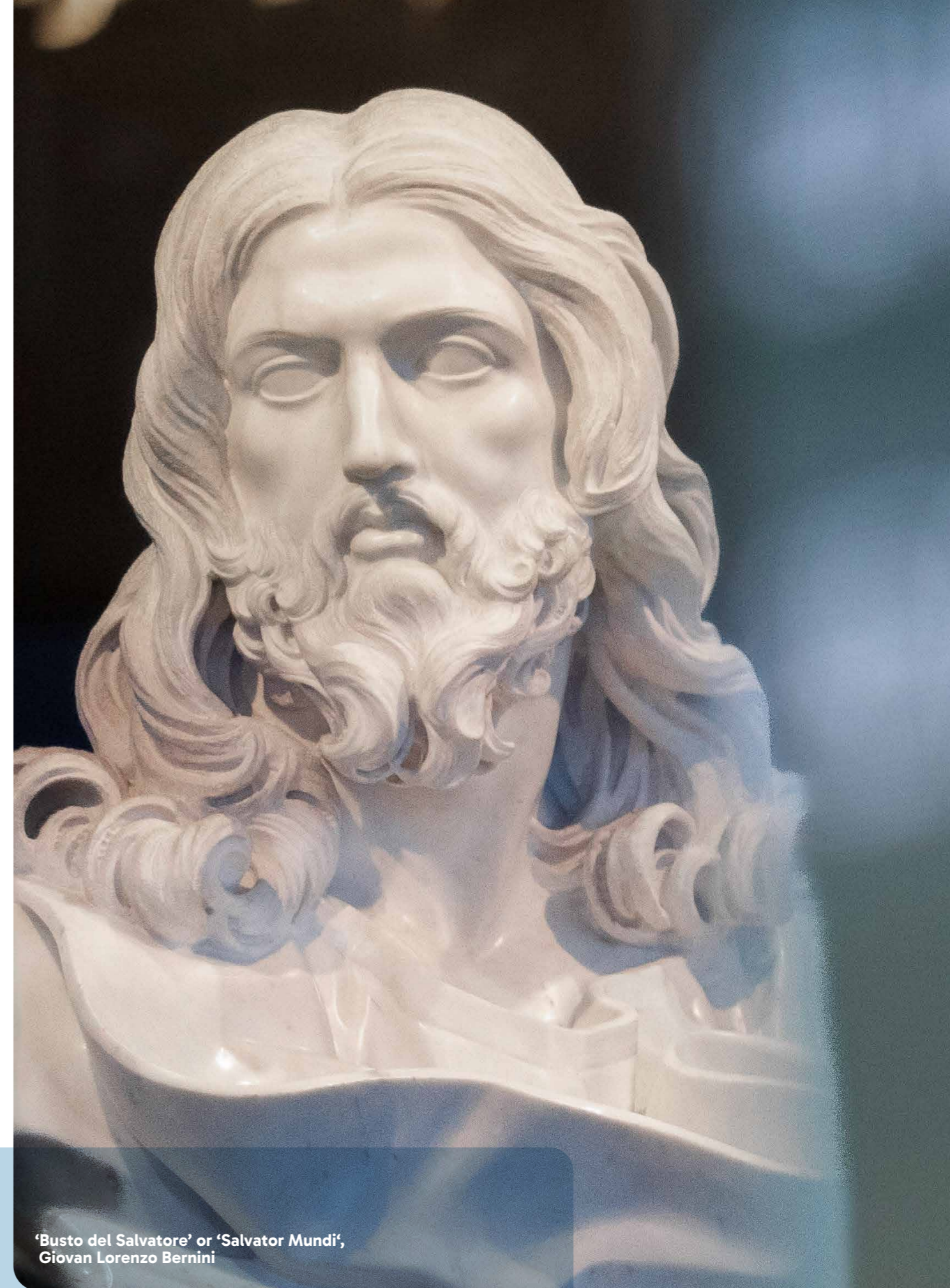
In recent years, ADR has built strong ties with numerous cultural organisations and institutions in Italy with the aim of promoting the country's great cultural and artistic heritage in all its forms: from music to cinema to artworks, with a particular focus on the local area and young talent, in order to make Fiumicino Airport an increasingly vibrant, welcoming and enriching place for users — a veritable stage for showcasing Italian know-how, combining social sustainability and innovation in all our proposals, ranging from the ancient to the contemporary world.

'Getto di Luce',
Helidon Xhixha



Stained-glass windows: Aaron Two Saints Deacon Martyrs, Giotto

This area has seen a number of initiatives involving loans and joint projects that have resulted in the display of works of exceptional historical and artistic importance within the airport. One significant example is the collaboration with the Ministry of the Interior's Fondo Edifici di Culto (Fund for Religious Buildings), which has enabled the exhibition of masterpieces such as Salvator Mundi (from 12 April to 31 August 2023), the last work by Baroque master Giovan Lorenzo Bernini, and the three precious 14th-century stained glass windows attributed to Giotto, from the Basilica of Santa Croce in Florence, on display from 12 February to 11 September 2024 to mark the 50th anniversary of Aeroporti di Roma.



'Busto del Salvatore' or 'Salvator Mundi', Giovan Lorenzo Bernini



'Etruschi per l'eternità'
Museo Nazionale Etrusco in Rome



'Grande folla N.1',
Gio Pomodoro

With a view to promoting and enhancing the local area, since December 2024, the arrivals area of Terminal 1 has been home to three striking Etruscan sculptures (2nd century BC) from the permanent collections of the Museo Nazionale Etrusco di Villa Giulia in Rome, while, since 18 May 2022, boarding area A of Terminal 1 has played host to the exhibition entitled 'Uomini e Dei a Ostia antica' (Men and Gods in Ancient Ostia), which displays to passengers splendid sculptures from the Roman era, from the excavations of Ancient Ostia and the necropolis of Isola Sacra.



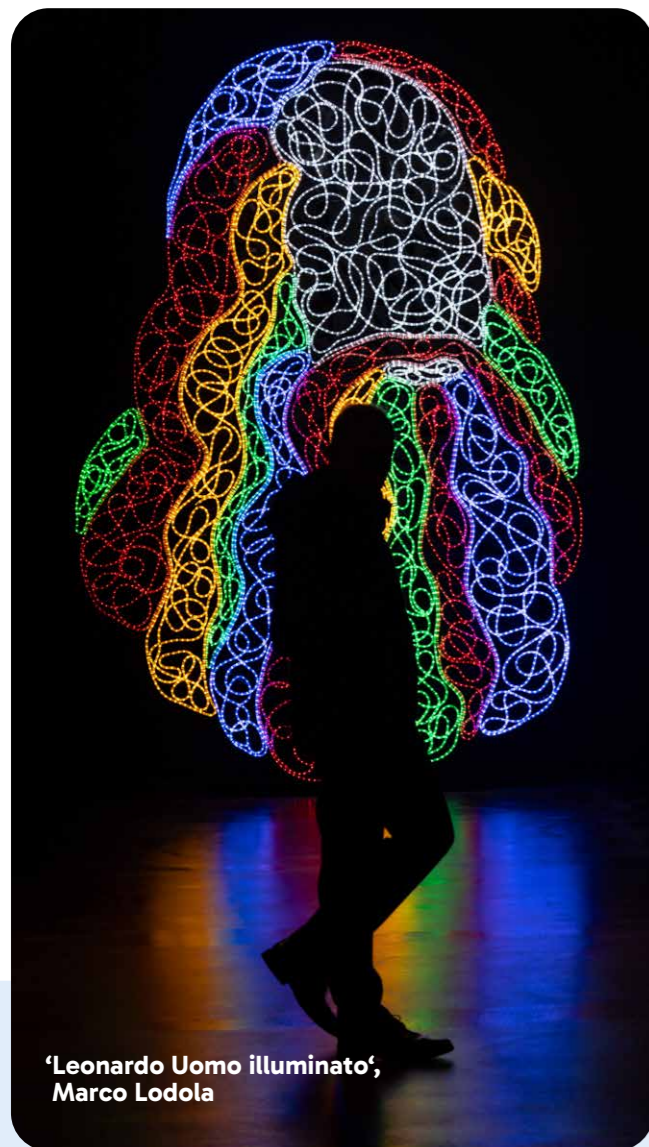
'Apparato circolatorio',
Jago

Thanks to the successful partnership with the Archaeological Park of Ostia Antica, from 2017 to March 2024, Pier E of Terminal 3 hosted the exhibition 'Le immagini del Tempo. L'arte romana e il fluire delle stagioni' (Images of Time: Roman Art and the Flowing of the Seasons). The subject of the exhibition is the passing of Time — a relevant theme both in classical times and today for all travellers.

There are also several contemporary works and installations on display at the airport, designed to Aeroporti di Roma's development strategy.

Since 22 December 2025, boarding area A of Terminal 1 has been home to an installation by artist and sculptor Jacopo Cardillo, known as Jago. The work, entitled Apparato circolatorio (Circulatory System), consists of six red ceramic hearts, each of which embodies a universal value, a reminder of what unites us, inviting reflection.

To celebrate the 65th anniversary of the inauguration of Rome Fiumicino Airport, which was held on 31 October 2025 and attended by Italian Head of State Sergio Mattarella, the



'Leonardo Uomo illuminato',
Marco Lodola

Aeroporti di Roma collection was enriched with two further installations: 'Leonardo Uomo illuminato' (Leonardo, Enlightened Man), dedicated to the innovative genius Leonardo da Vinci, after whom the airport is named, created by artist Marco Lodola, and 'Aeroporto' (Airport), created by young artist Camilla Gurgone especially for the celebrations. Both are installed in Terminal 5, for years was used for sensitive flights, which has recently been renovated and is now also used for major ADR events.

The works of Marcantonio Malerba, 'Natural Reaction' (from September 2023) and 'La Grande Anima' (January-April 2023) and 'Vertigine' (from October 2023) by Manuel Felisi are dedicated to the themes of sustainability and environmental protection.

Accompanying passengers on their 'journey through life', there are also 'Master of Mistakes' (from April 2024) by Daniele Sigalot and 'Getto di Luce' by Helidon Xhixha, a monumental work that has welcomed departing travellers outside Terminal 1 since December 2024, created as a tribute to the city of Rome, symbolising travel and the connection between different cultures.

Finally, to mark the Jubilee, from May 2025, the airport has hosted the photographic exhibition 'Aerea' by artist Davide Bramante, with works dedicated to Rome and other major cities, displayed in the boarding areas of Terminal 1 and Terminal 3.



'Master of Mistakes',
Daniele Sigalot



'Aerea',
Davide Bramante

The cultural impact assessment model

Thanks to renewed partnerships with prestigious Italian cultural institutions, including the Accademia Nazionale di Santa Cecilia, the Teatro dell'Opera di Roma and the Fondazione Cinema per Roma, ADR has continued to enrich its cultural programme, offering passengers a unique travel experience by promoting numerous exhibitions at Rome Fiumicino and Ciampino airports.

Among the most significant events, on the occasion of the 19th edition of the Rome Film Festival, Terminal 5 at Fiumicino Airport hosted a special screening open to the public, entering the official festival programme for the first time and confirming its role as a space for sharing and promoting artistic heritage.

With the aim of measuring the positive externalities generated by the cultural initiatives offered at the airport, in 2025 Aeroporti di Roma also carried out an impact assessment of the main projects of the year, highlighting several significant indicators, including the involvement of 34 million visitors, the use of approximately 22,000 m² for cultural activities, and around 616,000 social media impressions.

Finally, to understand how artistic installations are perceived by the public, ADR conducted an analysis by directly involving passengers transiting through Fiumicino Airport.

The results showed a highly positive picture: 88% of passengers stated that the artistic installations made their travel experience more enjoyable, while over 90% recognized their cultural value. In particular, 92% of respondents emphasized the ability of the artworks to make the airport stand out from others they had visited, and 80% highlighted the contribution of the installations to deepening their knowledge of Italian cultural heritage.

34,000,000
visitors

22,000 m²
used for cultural activities

616,000
impressions on social media



'Uomini e dei a Ostia antica',
excavations of Ancient Ostia
and the necropolis of Isola Sacra

4. Innovation



From the implementation of the new operating model aimed at promoting a culture of innovation, to the signing of international collaborations in the field of Open Innovation, the creation of the Airports for Innovation network, and the launch of the fourth Call for Startups, which saw a significant increase in the number of applications, with a total of 1,238 applications received from 43 countries during the four-year innovation period.

Aeroporti di Roma's new model of widespread innovation is reflected in a centre of excellence aimed at enhancing regional and local skills, attracting start-ups from all over the world, which will have access to the unique opportunity to develop their ideas directly in an industrial hub devoted to air transport.

In this context, ADR has chosen to operate on several fronts:

Innovation Awards

For two consecutive years — 2022 and 2023 — Aeroporti di Roma received the Plug and Play ‘Corporate Innovation Award’ for its commitment to promoting Open Innovation and building an innovative ‘airport of the future’.

In 2021 and 2024, it also received the ACI Europe Digital Transformation Award for commitment to digital innovation. In November 2024, ADR received the ‘Best Airport Innovation Leader’ award from ACI.



Operating Model: Call4Startups

International launch of Call4Startups, thanks to a partnership with Plug and Play, a leading international company in the field of innovation. This gives ADR the opportunity to expand the experimentation of highly innovative solutions and benefit from ideas that can improve processes for passengers and airlines.

The fourth Call4Startups received 401 applications from a total of 354 start-ups from around the world.

The model confirmed its global appeal and the winning start-ups were announced at the end of 2025.

‘Airports for Innovation’ network

Establishing international partnerships and networks with other airports and companies in the sector to develop and share projects based on the concept of Open Innovation.

In May 2024, Narita Airport joined AENA, Athens, Dallas Fort Worth, Oman, Dubai, Munich, Nice and Vancouver in the Airports for Innovation network.

To date, approximately 0.8 billion passengers are handled by the network and thus can potentially be engaged in common innovative solutions. In addition, the first ‘Joint Call for Startups’ of the Airports4Innovation network was launched in September, with the aim of testing start-ups simultaneously at several airports.

The call registered 292 applications from 283 start-ups from all over the world. In May 2025, the Proofs of Concept (PoCs) were launched jointly with all the airports belonging to the network in order to thus define the standards of the airport of the future, scaling technology solutions not only ‘vertically’ on a single airport but also ‘horizontally’ among several airports in line with the passenger customer journey.

ADR Ventures

ADR Ventures is the company created by Aeroporti di Roma in 2022 to pursue Corporate Venture Capital activities — the first initiative of its kind in the air transport sector in Italy, aimed at financing projects in sectors with high innovation potential.

During 2023, ADR Ventures announced its first two investments: the first in Ottonomy, which produces autonomous robots capable of performing contactless deliveries in complex environments; and the second in Assaia, which has developed software that leverages computer vision and artificial intelligence models to optimise the aviation industry. ADR Ventures invested in these companies because they have designed solutions in synergy with ADR’s operational and strategic needs. The support offered includes assistance with business integration, accelerating the commercialisation and implementation process.

Operating Model: Start-up Accelerator

Creation and development of a start-up accelerator integrated into the terminal, whose ideas and projects relate to air transport and the world of airports. The fourth innovation cycle was launched towards the end of 2025 within the Innovation Hub, located in Terminal 1, and will last eight months, during which the start-ups will move from the 'set-up' phase to the 'delivery' phase.

Following the successful completion of the Proof of Concept (PoC), the programme offers the start-ups the possibility of signing a commercial contract. The PoCs are implemented together with professionals from ADR's Innovation Cabin Crew — representatives of all

business units and areas of the company — with the aim of ensuring these solutions improve the passenger experience.

To best prepare for effective mentorship, the Innovation Cabin Crew take part in a specialised training course during which they explore the needs and critical issues of the corporate-start-up relationship and analyse the main challenges that a good mentor must face, in addition to the best practices to follow.

Partnership

ADR has established strategic industrial partnerships to enable connections between national centres of excellence and the creation of innovative ecosystems, and to achieve its objectives with the support of national and international players, including:

- **ENI**, to promote the decarbonisation of the air transport sector and accelerate the ecological transition of airports;
- **Enel**, with the aim of identifying innovative digital solutions in order to develop a network based on the sharing of projects and ideas;
- **Leonardo**, in order to facilitate the transition of airport assets to 'smart hubs' and implement solutions and services in the areas of cybersecurity, surveillance systems, monitoring, communication and decision support in the management of critical infrastructure and Urban Air Mobility;
- **Hera**, to work on the circular management of materials used in airports, with a focus on waste, wastewater treatment and the optimisation of water networks;
- **Terna**, with the aim of sharing expertise and know-how in the fields of electric mobility, energy management systems, energy efficiency and electrical system maintenance;
- **European Space Agency (ESA)**, with the aim of supporting the development and validation of innovative solutions and services in the aerospace sector and for sustainability and land/air mobility;
- **IAG and Vueling**, to develop innovative and sustainable solutions to improve the passenger experience and digital transformation at airports;
- **Intelak**, on data exchange, start-up scouting and the development of pilot projects in the aviation sector;
- **Airports for Innovation**, an international network to promote digitalisation and innovation at airports, involving millions of passengers;
- **Honda Research & Development**, to test automation and robotics solutions in airport operations;
- **Lufthansa Innovation Hub**, to share know-how and develop new technologies in the aviation industry;
- **ENAV**, with an agreement to innovate air traffic management and airport operations with a focus on sustainability.

Urban Air Mobility and UrbanV

ADR's commitment to innovation spans several strategic sectors, including Urban Air Mobility (UAM), which is one of the most advanced frontiers in the evolution of air mobility.

The agreement signed between Aeroporti di Roma, ENAC (Italian Civil Aviation Authority) and ENAV (Italian Air Navigation Service Provider) laid the foundations for the development of Urban Air Mobility services in the capital, with the aim of making transport more efficient, safe, sustainable and interoperable with existing infrastructure.

The project is part of a broader initiative called 'Creation of an Italian ecosystem for Advanced Air Mobility (AAM)', led by ENAC in collaboration with relevant institutions and key players in the sector. The aim of this programme is to build an integrated ecosystem that will make Italy a leader in the adoption and provision of advanced air mobility solutions, focusing on vertical mobility, an innovative mode of transport that uses drones and vertical take-off and landing (eVTOL) aircraft.

This is the context in which we find UrbanV, one of the most promising initiatives in the field of sustainable mobility. UrbanV is a joint venture formed by Aeroporti di Roma, Aeroporto di Venezia, Aeroports de la Cote d'Azur and Aeroporto Guglielmo Marconi in Bologna. UrbanV's goal is to develop the infrastructure necessary for global urban air mobility, creating a network of vertiports that will enable vertical take-off and landing (eVTOL) aircraft to operate safely and sustainably. This initial network will cover the founding partners' areas of reference and may be expanded to other regions in the future, with a view to extending the service internationally.

The metropolitan area of Rome — with connections between the capital's two main airports and the city centre — has been identified as the ideal setting for testing and implementing these advanced technologies.

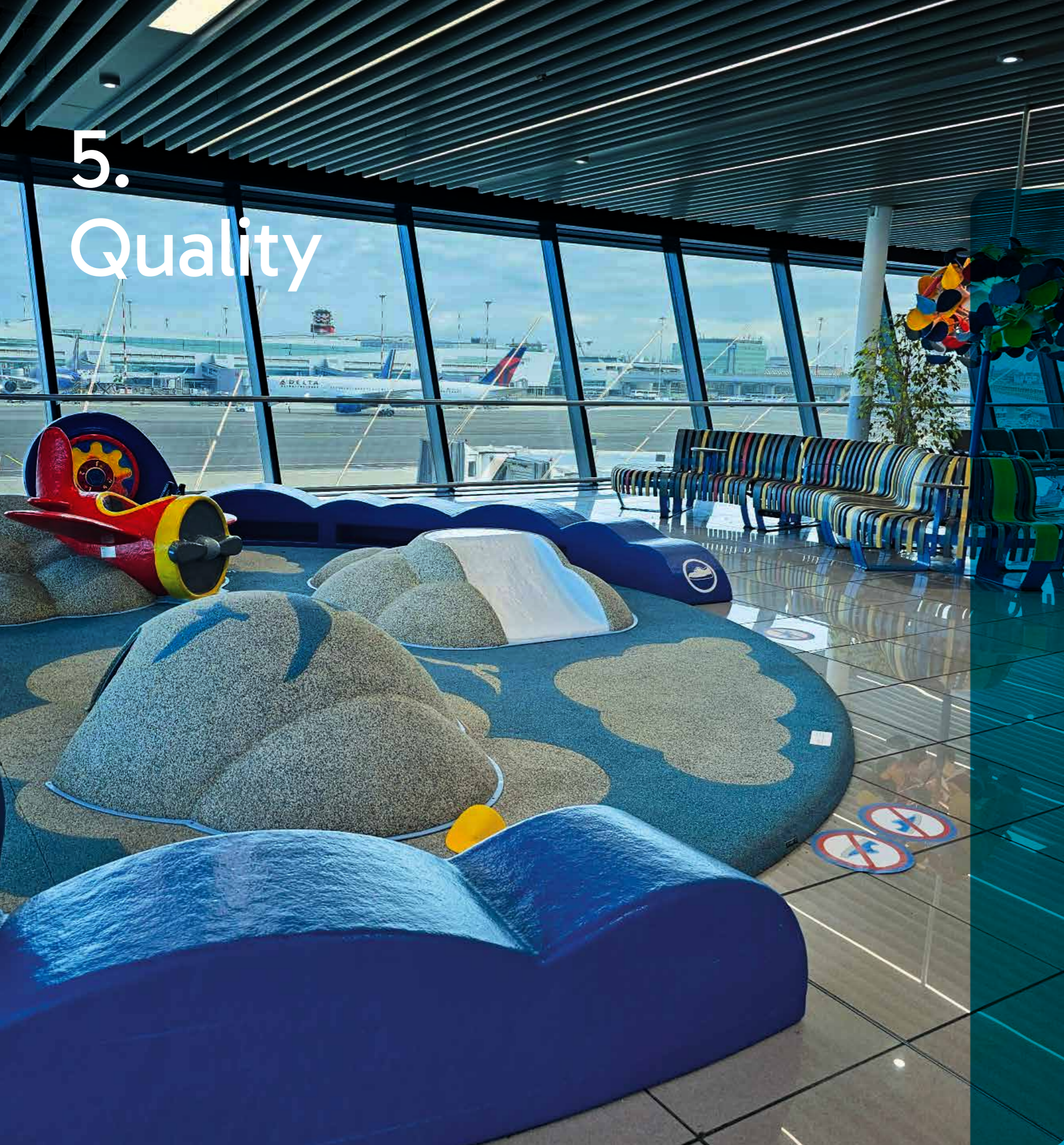
The integration of UrbanV technologies with the Urban Air Mobility project in Rome will offer concrete benefits for citizens and the environment, as electric aircraft will reduce travel times, helping to reduce road traffic and air pollution.

In addition, the creation of a network of well-distributed vertiports that are interoperable with existing transport infrastructure — including underground rail and airports — will facilitate the adoption of these new mobility solutions.

The collaboration between Aeroporti di Roma, ENAC and ENAV, together with the international UrbanV project, aims to ensure that Urban Air Mobility services are safe, efficient and integrated into an advanced and sustainable public transport system, with the ultimate goal of positioning Italy as a leader in the new era of urban air mobility, promoting the adoption of innovative technologies and creating an ecosystem conducive to experimentation and progress in advanced mobility solutions.



5. Quality

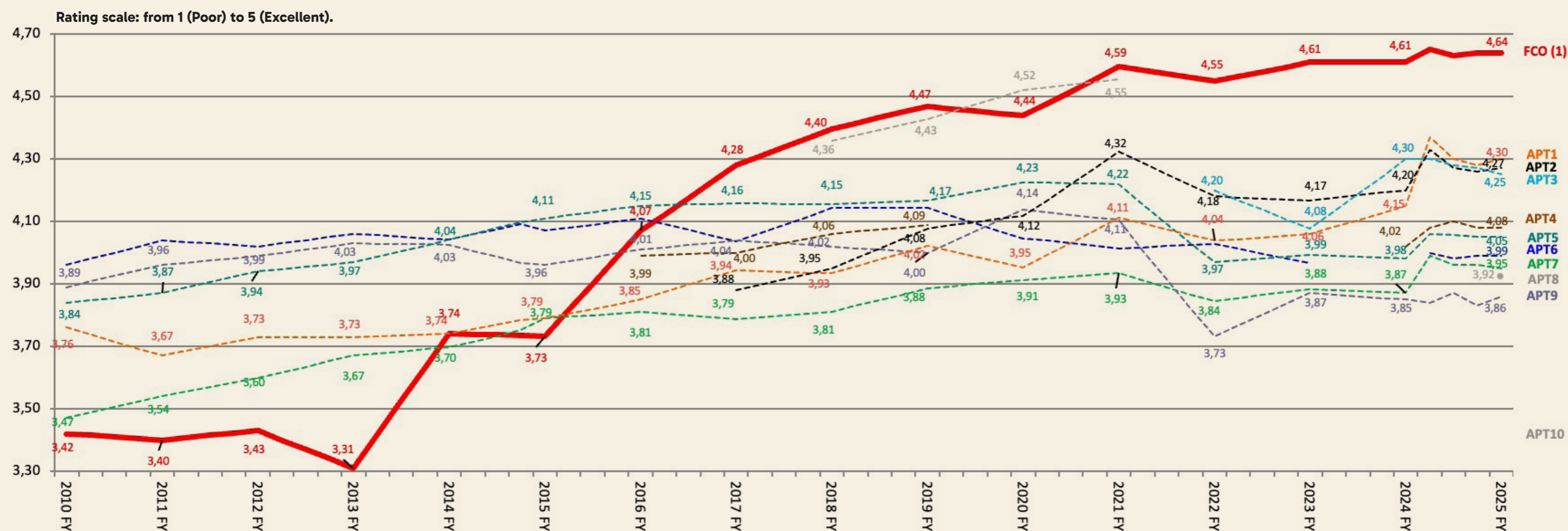


Customer experience is Aeroporti di Roma's core business, and Leonardo da Vinci Fiumicino Airport sits at the top of international rankings, establishing itself as the most highly-rated airport in terms of passenger satisfaction.

This is the result of constant commitment to improving the customer experience, innovation, infrastructure construction and renovation, and attention to sustainability as well as safety.

FCO tops the ranking of European hubs for passenger satisfaction over the last 9 years

ACI World survey - 'Airport Service Quality' (ASQ):
 Panel of European airports >40 m pax/year.
 'Overall Satisfaction' index 2010-2025 FY



Source: ACI World – Airports Council International: Airport Service Quality – Survey Report.

Panel of European airports >40 m pax/year

ACI World measures the quality perceived by passengers in over 300 airports worldwide, conducting a minimum of 350 quarterly interviews at each individual airport (750 at FCO). Thirty-two different parameters of perceived service quality

are continuously monitored, covering: Overall Satisfaction, Arrival at the Airport, Check-In, Security, Border Control, Shopping/Dining, Gate Areas; Throughout the Airport; Airport Atmosphere.

ACI is a non-profit association of civil airport operators established in 1991 and based in Montreal.

Our Certificates of Excellence

Sustainability

In 2020, Leonardo da Vinci Airport received its first ever award from the World Tourism Organisation, the specialised agency of the United Nations, ‘for its leadership in sustainability and its commitment to responsible travel’.

The United Nations award recognises ADR's long-standing commitment to sustainability, which is integrated into its business model to create economic, social and environmental value.

Fiumicino and Ciampino airports were the first in Europe to be awarded Airport Carbon Accreditation 4+ ‘Transition’ by ACI Europe, the highest level of certification for the reduction of direct and indirect CO2 emissions at airports.

ADR is committed to achieving Net Zero Emissions for Scope 1 emissions by 2030, 20 years ahead of the target set for the European airport sector (Net Zero 2050).

To achieve this challenging goal, ADR will take various actions, such as promoting electric mobility, building two large photovoltaic power plants with a total capacity of 60 MW at Fiumicino Airport, and soon making sustainable aviation fuel (SAF) available to airlines, which can reduce emissions by up to 70%.

Aeroporti di Roma has been awarded the 2025 ‘Most Sustainable Airport’ Award for the third consecutive year for its outstanding efforts in pursuing its sustainability goals.

Innovation

ADR first won the ACI Europe Digital Transformation Award in 2021, and then again in 2024. The competition is open to all European airports regardless of size, and involves submitting the details of the implementation of one or more solutions that correspond to the SESAR vision of the ‘Single European Sky’, promoting technologies in the following areas: Automation and Autonomy, Air/ground Integration, Virtualisation, Connectivity, Data Sharing.

In 2024, the judging panel awarded the prize to ADR for its commitment to digitisation and the promotion of innovation, in order to offer an increasingly high-quality airport experience to passengers.



Quality

In 2022, Fiumicino Leonardo da Vinci International Airport first received the prestigious Skytrax 5-star rating — the highest recognition awarded by the organisation — for excellent standards of quality in passenger services.

In 2025, Fiumicino confirmed its 5-star Skytrax rating and also received, for both 2025 and 2026, the “Best Airport in Southern Europe” award from Skytrax. Additionally, it entered the world’s top ten airports for the second time in its history.

In 2025, for the ninth year since 2017, Fiumicino Airport was judged by ACI World (Airports Council International) to be the ‘Best Airport in Europe’ in the category of airports with over 40 million passengers per year, as part of the ‘Airport Service Quality’ survey. This prestigious award is particularly significant as it was assigned directly by passengers, who expressed their satisfaction with the quality of services offered at the airport through a standardised questionnaire distributed at the gate before boarding.

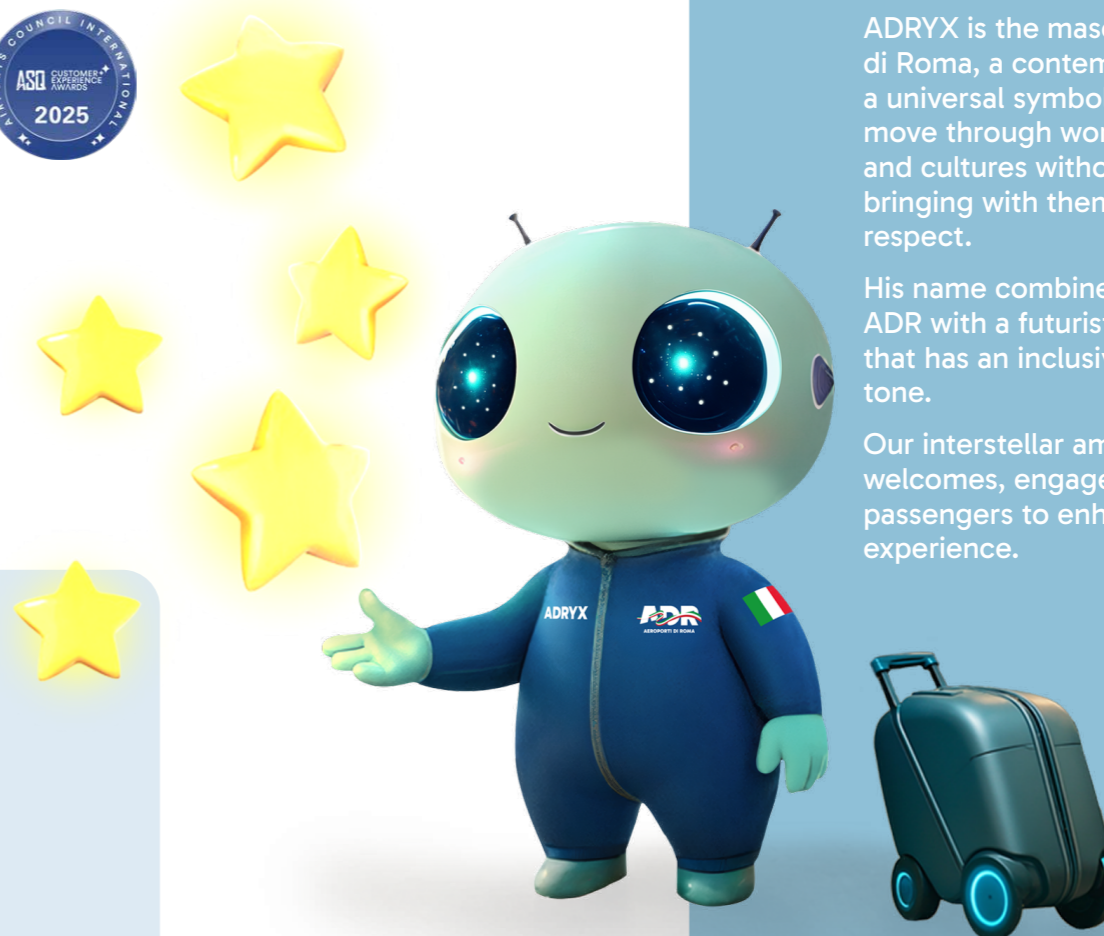


In the same ACI survey, Fiumicino Airport also won first place in other European categories, including: ‘Most Dedicated Staff in Europe’ (2022-2025), ‘Easiest Airport Journey in Europe’ (2023-2025), ‘Most Enjoyable Airport in Europe’ (2022-2025) and ‘Cleanest Airport in Europe’ (2022-2025), confirming the airport's excellence in various areas.



The Best Airport Award is presented by ACI Europe to airports that excel in various areas, including retail, security, operations, infrastructure, community relations, environmental sustainability and customer service. Over the last eight years, Rome Fiumicino Airport has received this prestigious award seven times: in 2018, 2019, 2020, 2022, 2023, 2024 and 2025.

The 2020 victory was historic, as it was the first time in ACI's surveys that an airport had won the award for three years in a row. In 2025, for the seventh time in the past eight years, ADR ranked first among European airports, following an evaluation by a panel of experts that recognized the company’s commitment to operations and customer experience. ADR’s efforts in developing new “green” infrastructure and promoting an increasingly sustainable airport, focused on people and the local area, had already been acknowledged in 2024 and were confirmed again in 2025.



ADRYX is the mascot of Aeroporti di Roma, a contemporary traveller, a universal symbol of those who move through worlds, networks and cultures without borders, bringing with them curiosity and respect.

His name combines the acronym ADR with a futuristic sound ending that has an inclusive and friendly tone.

Our interstellar ambassador welcomes, engages and entertains passengers to enhance their travel experience.

6. Investments



EUR **9** billion

to be deployed by the end of the concession to improve and enhance the airport system.

Plan for the Sustainable Development of Leonardo da Vinci Airport and for the Connectivity and Enhancement of the Fiumicino Area

Leonardo da Vinci International Airport, Italy's main hub, exceeded 50 million passengers in 2025, confirming its status as a national intercontinental gateway and a reference point for connections between Italy and the world.



6. Investments

The growth in traffic, which is accelerating rapidly compared to international estimates, requires a sustainable and strategic Development Plan to meet the estimated long-term (2046) traffic demand of approximately 100 million passengers per year.

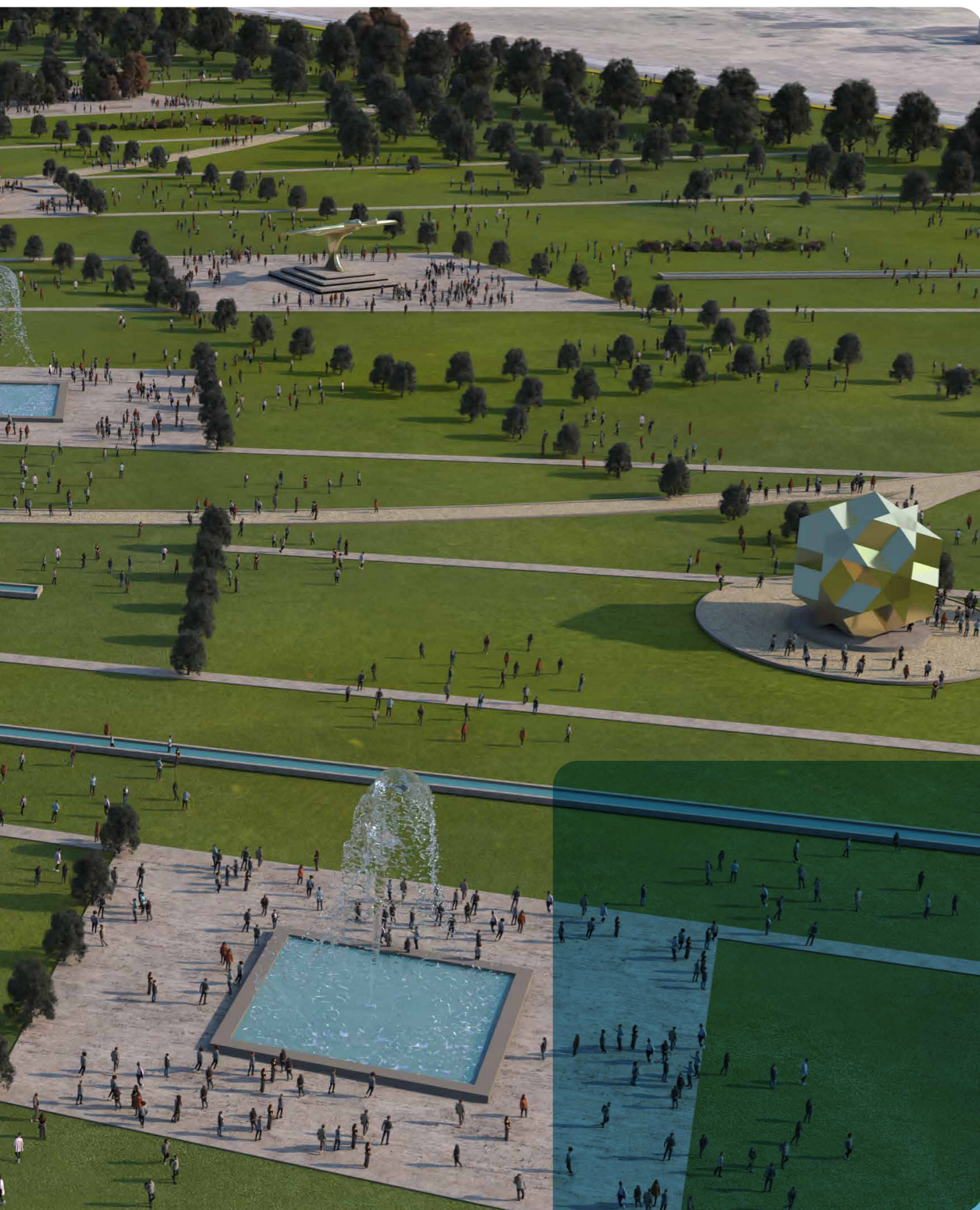
The new Development Plan envisages €9 billion without any public financing and, without consuming new land, the construction of a terminal – to the east of the current facilities – that will be able to handle **over 35 million passengers per year**. Structured on four levels, covering a total of approximately **350,000 square metres**, it will be equipped with **two new piers and 76 boarding gates**.

The new runway system will significantly reduce Runway 1 in residential areas and return more than 85 hectares of the archaeological area of the imperial ports to the local area. This will make available to the local community an area of cultural interest larger than Villa Borghese, located within the Ostia Antica Archaeological Park, a site that is preparing to apply for UNESCO World Heritage status. Located to the south-west of the airport, it will reconnect this site, which represents the sea outpost of the hexagonal port of Traiano, with the ancient port of Claudius, thanks to the landscape redevelopment of the entire area.

The new runway system will significantly reduce and contain noise in the urban areas of Fiumicino, Focene and Isola Sacra. The shift of core operations from Runway 1 to the new fourth runway will enable Runway 1 to be used for secondary activities, thus reducing noise in residential areas by 80%.

This new runway system will keep the overall size of the State Natural Reserve of the Roman Coast unchanged, according to a 'net zero' principle, through the annexation of land of equal value, as well as providing for ecological and landscape redevelopment to increase the environmental value of the land in the Reserve.





The Development Plan will guarantee significant socio-economic benefits in terms of growth and employment, both locally and nationally. According to a study carried out by Luiss University in Rome, the investment will generate a total of around €70 billion in added value by 2046 and will create up to 300,000 stable jobs, including direct, indirect and induced effects, of which over 67,000 will be in Lazio and over 13,000 in the municipality of Fiumicino alone.

In addition to generating wealth and employment, the Plan will strengthen Italy's international competitiveness by promoting quality tourism, trade and investment, and will generate tangible benefits for the community, social welfare and public finances.

The sustainable development of Leonardo da Vinci Airport is therefore a strategic and responsible choice for the future of the country: a competitive, sustainable hub integrated with the local area, capable of generating value for the community and serving Italy to strengthen its position on the international stage.

Terminal 5: ideas, visions and connections

Terminal 5, inaugurated in 2008 for flights and passengers travelling to and from sensitive destinations, is now home to an exclusive events area inaugurated on 31 October to celebrate the 65th anniversary of Rome Fiumicino Leonardo da Vinci Airport.



The renovation project repurposed and enhanced the architecture of the events space within Terminal 5, which is still operational, through a design that preserves the terminal's identity and its post-industrial style, with particular attention to architectural recognisability, system integration and operational usability of the spaces.

Guests are welcomed by a vertical backdrop measuring approximately 7 metres, which acts as an element of representation and mediation between the exterior and interior spaces.

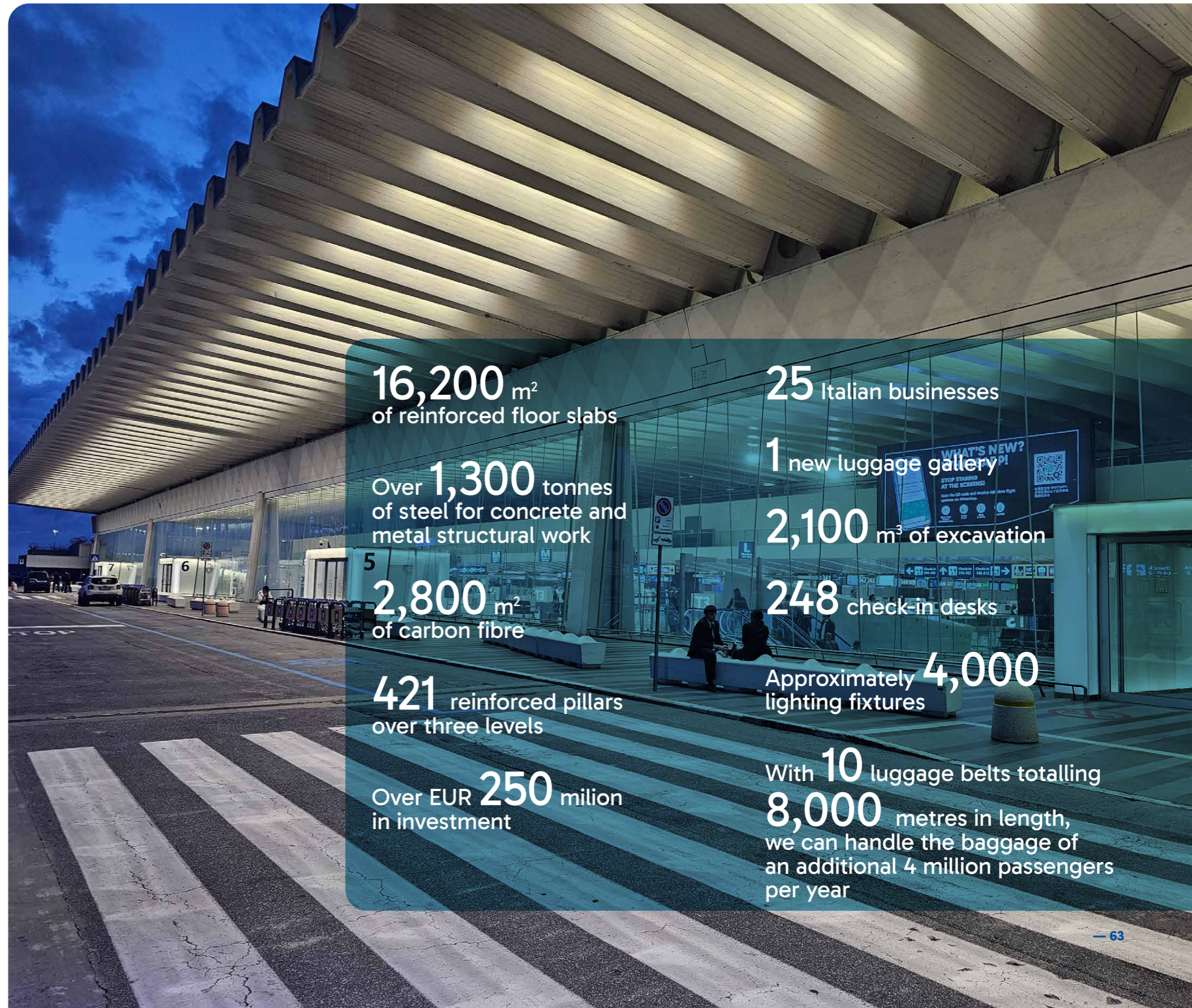
Inside, there is a versatile space of over 1,000 square metres, designed for high-profile events and capable of adapting with style and functionality to a variety of formats: conferences, social and entertainment events, gala dinners, photo shoots and exhibitions.



Terminal 3

On 13 May 2025, the newly enhanced and renovated Terminal 3 at Fiumicino Airport, with work started in 2021 and a total investment of over EUR 250 million, was officially inaugurated by the Vice President of the Council of Ministers and Minister of Infrastructure and Transport, Matteo Salvini.

The upgrade of Terminal 3 – which followed the complete restyling of the facade to restore its original architectural values of visual permeability and natural light – covered an area of 41,000 square metres spread over three levels.



16,200 m²
of reinforced floor slabs

25 Italian businesses

Over 1,300 tonnes
of steel for concrete and
metal structural work

1 new luggage gallery

2,800 m²
of carbon fibre

2,100 m³ of excavation

421 reinforced pillars
over three levels

248 check-in desks

Over EUR 250 million
in investment

Approximately 4,000
lighting fixtures

With 10 luggage belts totalling
8,000 metres in length,
we can handle the baggage of
an additional 4 million passengers
per year

The new Boarding Area A

On 12 April 2023, the new boarding area of Terminal 1 (formerly Boarding Area B, gates A31-A52) was reopened, with a **capacity of 6 million passengers** departing each year to **domestic and Schengen destinations**.

The opening of the new infrastructure to the public completed another fundamental stage in the project to upgrade the new Terminal 1, which foresees a total **investment of EUR 500 million**.

25,000 m²
Total area

22
New gates

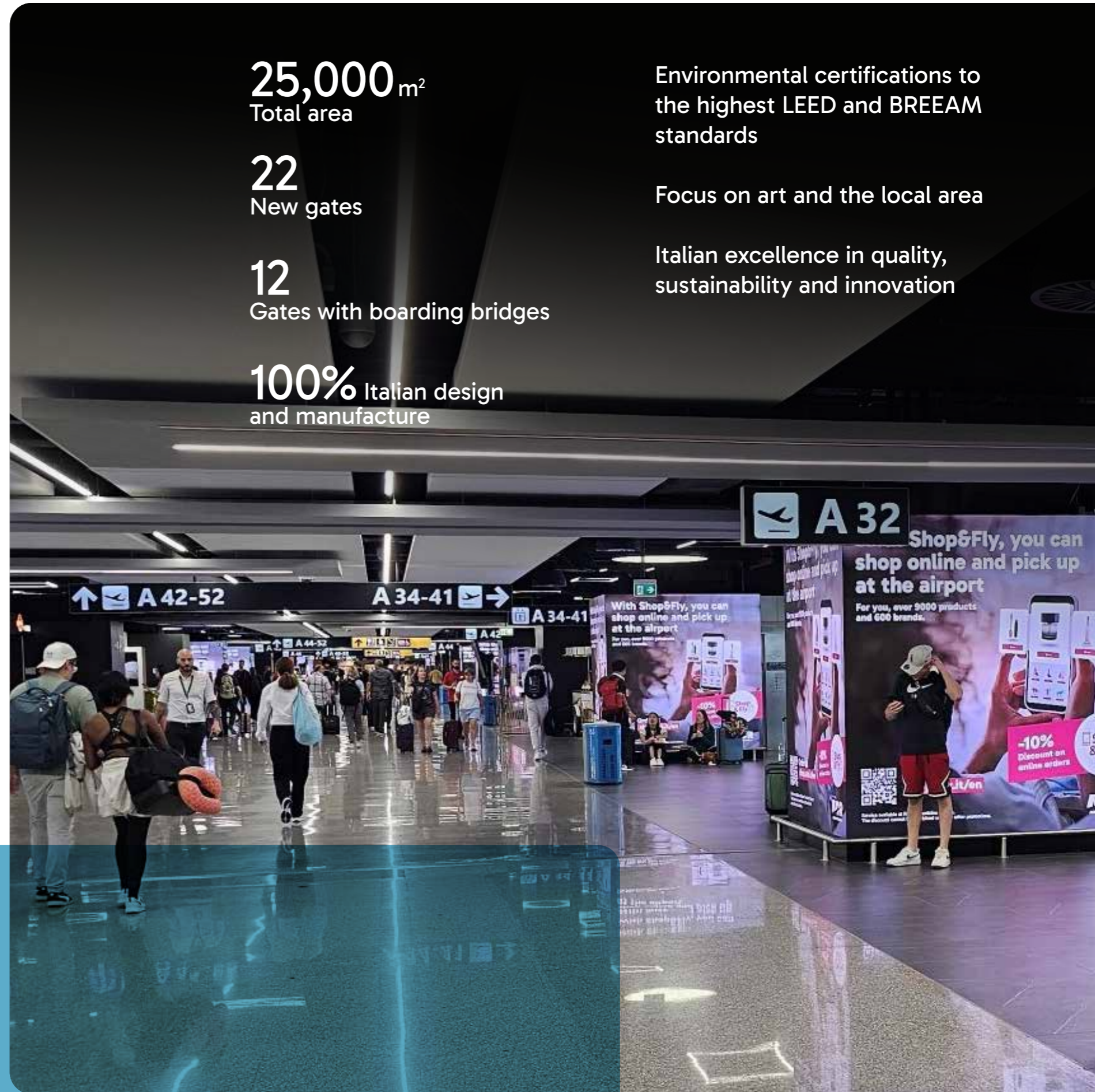
12
Gates with boarding bridges

100% Italian design
and manufacture

Environmental certifications to the highest LEED and BREEAM standards

Focus on art and the local area

Italian excellence in quality, sustainability and innovation



6. Investments

Inaugurated on 18 May 2022, Boarding Area A, GATES A61-A83, is an important milestone in the expansion project for the eastern area of the airport, with a total value of EUR 400 million.

Completed with maximum efficiency in terms of airport space (without additional land consumption), the new Boarding Area A at Fiumicino was built despite the difficult years of the pandemic, standing as a symbol of Italy's recovery. Departures from the 23 gates in the new infrastructure travel to over 100 destinations.

The commercial area is home to 21 new outlets offering the best in shopping and food available on the market. Boarding Area A also excels in the wide range of services offered to passengers, in line with ADR's top ranking in passenger satisfaction, certified by the Airport Council International and achieved by the airport for five years running.

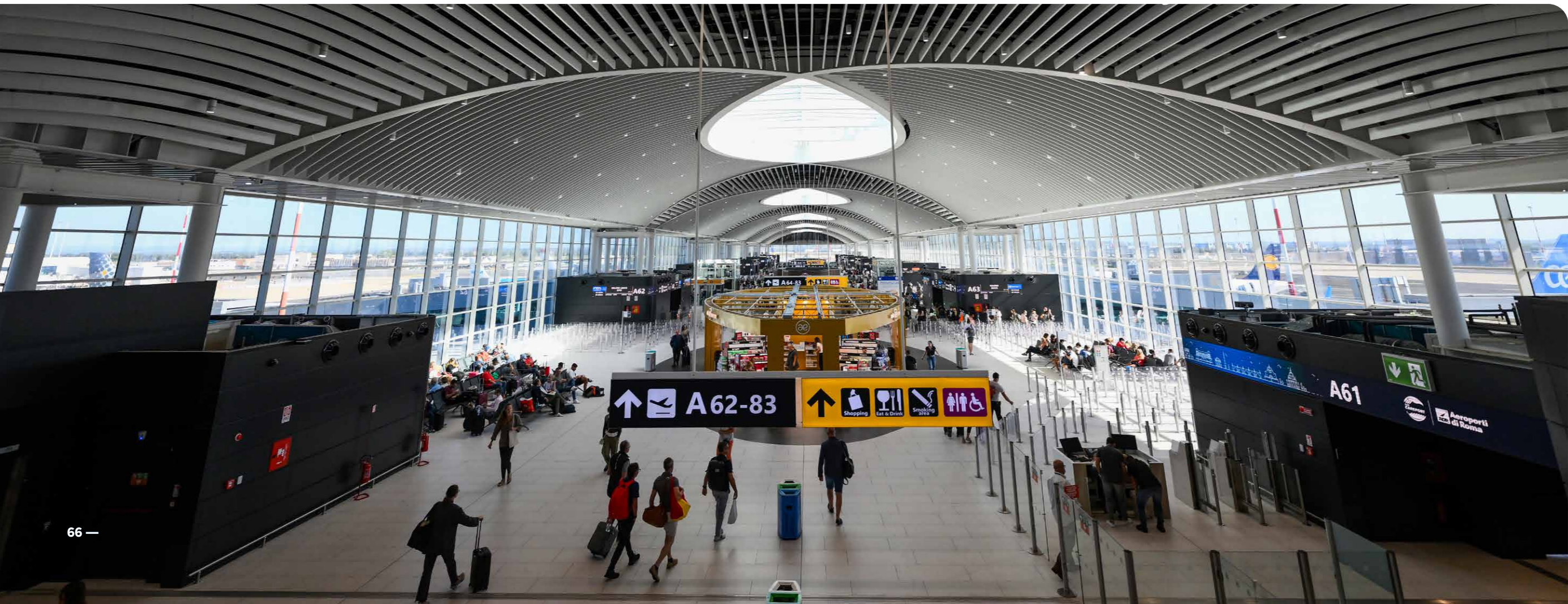
The design of Boarding Area A is characterised by innovation and sustainability, part of Aeroporti di Roma's project for airport development and in line with Mundys Group's focus on these same values.

The focus is on making investments that enable the energy transition of its assets, while at the same time implementing a major technological upgrade. The architectural concept was realised using the most advanced construction technologies and the highest environmental standards.

In addition, the new infrastructure is currently pending LEED (Leadership in Energy and Environmental Design) Gold certification for the design, construction and management of sustainable buildings. This level of certification indicates that the infrastructure has been designed and built to have an extremely low environmental impact.

Particular attention has been devoted to the systems and raw materials, following a sustainability-focused approach. Climate-control solutions include underfloor radiant panels and systems for monitoring temperature and humidity, supported by integrated crowd-detection across the various areas. Together, these measures will significantly reduce energy consumption.

The new Boarding Area A is LEED certified for sustainable buildings. A photovoltaic system with an anti-reflective black frame has also been installed to reduce glare for landing vehicles and the control tower, with a capacity of 326 kWp.



The Numbers

3 levels
1 basement (technical facilities and equipment rooms)
2 above ground dedicated to passengers

Over **37,000** m²
including 6,000 m² of food and retail space

23 gates
including 13 with boarding bridges

31,000 m
of air distribution ducts

105,258 m³
of excavations

25,528 m³
of concrete

11,097,164 kg
of steel

6,366 m²
of glass windows

27,413 m²
of flooring

31,000 m
of electrical cables

7,808
LED lights

1,522,800
hours worked

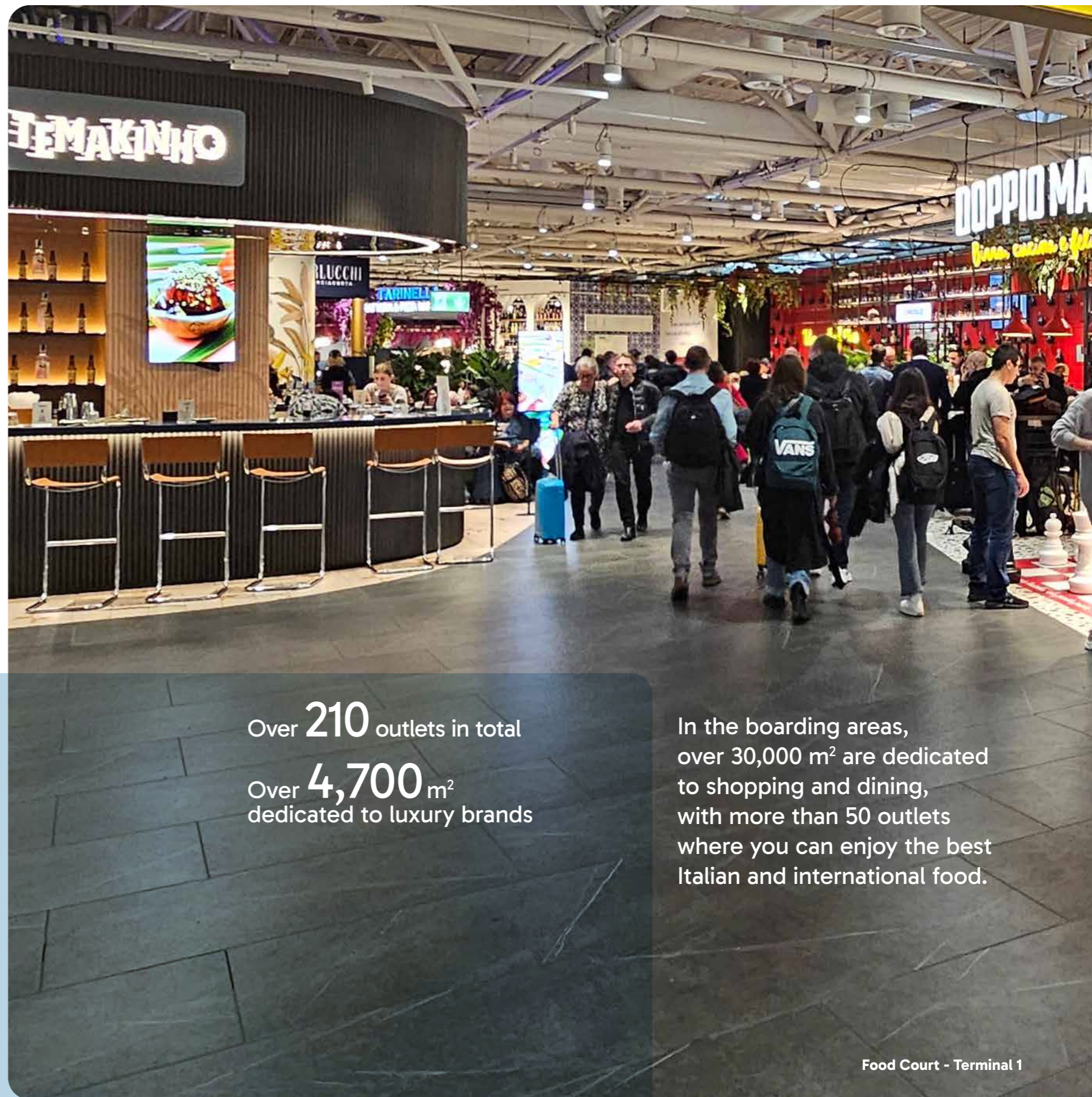


Commercial Activities

Activities in the commercial sector generated approximately 30% of Aeroporti di Roma's airport management revenues.



Shopping arcade Boarding Area A



Over 210 outlets in total
Over 4,700 m² dedicated to luxury brands

In the boarding areas, over 30,000 m² are dedicated to shopping and dining, with more than 50 outlets where you can enjoy the best Italian and international food.

Food Court - Terminal 1



Shopping arcade - Boarding Area E

Luxury brands

Bottega Veneta
Brunello Cucinelli
Bulgari
Burberry
Cartier
Dolce&Gabbana
Fendi
Ferragamo
Ferrari
Golden Goose
Gucci

Hermès
Louis Vuitton
Max Mara
Moncler
Omega
Pomellato
Prada
Rolex/Damiani
Saint Laurent
Tod's
Valentino







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